
Hudson-Webber Foundation

Financial Report
December 31, 2024

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Independent Auditor's Report

To the Board of Trustees
Hudson-Webber Foundation

Opinion

We have audited the financial statements of Hudson-Webber Foundation (the "Foundation"), which comprise the statement of financial position as of December 31, 2024 and 2023 and the related statements of activities and changes in net assets and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as of December 31, 2024 and 2023 and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audits of the Financial Statements* section of our report. We are required to be independent of the Foundation and to meet our ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Emphasis of Matter

As described in Notes 3 and 4 to the financial statements, the financial statements include certain investments whose fair values have been estimated by management in the absence of readily determinable fair values. Management's estimates are based on information provided by the fund managers or partnership general partners. These investments are valued at \$213,880,685 and \$196,558,129 (substantially all of net assets) as of December 31, 2024 and 2023, respectively. Our opinion is not modified with respect to this matter.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern within one year after the date that the financial statements are issued or available to be issued.

Auditor's Responsibilities for the Audits of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that audits conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

To the Board of Trustees
Hudson-Webber Foundation

In performing audits in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audits.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audits in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audits, significant audit findings, and certain internal control-related matters that we identified during the audits.

Plante & Moran, PLLC

August 19, 2025

Statement of Financial Position

December 31, 2024 and 2023

	<u>2024</u>	<u>2023</u>
Assets		
Cash and cash equivalents	\$ 1,781,442	\$ 2,109,670
Investments (Notes 3 and 4)	213,880,685	196,558,129
Unsettled trade receivables	-	109,295
Interest and dividend receivable	10,879	12,669
Leasehold improvements - Net	115,188	149,807
Bequests receivable	1,000,000	5,000,000
Prepaid expenses	56,071	31,101
Right-of-use operating lease assets - Net (Note 6)	267,629	345,243
	<u>\$ 217,111,894</u>	<u>\$ 204,315,914</u>
Total assets		
Liabilities and Net Assets		
Liabilities		
Accounts payable	\$ 36,552	\$ 7,151
Grants payable (Note 5)	3,520,750	7,135,550
Accrued expenses	96,046	81,488
Operating lease liability (Note 6)	267,810	345,441
	<u>3,921,158</u>	<u>7,569,630</u>
Total liabilities		
Net Assets		
Without donor restrictions	212,190,736	191,746,284
With donor restrictions	1,000,000	5,000,000
	<u>213,190,736</u>	<u>196,746,284</u>
Total net assets		
Total liabilities and net assets	<u>\$ 217,111,894</u>	<u>\$ 204,315,914</u>

Hudson-Webber Foundation

Statement of Activities and Changes in Net Assets

Years Ended December 31, 2024 and 2023

	2024	2023
Changes in Net Assets without Donor Restrictions		
Revenue, gains, and other support:		
Net realized and unrealized gain on investments - Net of investment management fees	\$ 23,967,769	\$ 23,881,172
Interest	152,670	187,829
Dividends	-	50,946
Net assets released from restrictions	4,000,000	-
Total revenue, gains, other support, and net assets released from restrictions	28,120,439	24,119,947
Expenses:		
Grants awarded (Notes 5 and 8)	5,485,191	11,546,959
Grantmaking (Note 8)	1,177,460	933,442
Operational support expenses (Note 8)	1,013,336	1,109,830
Total expenses	7,675,987	13,590,231
Changes in Net Assets with Donor Restrictions - Released from restrictions	(4,000,000)	-
Increase in Net Assets	16,444,452	10,529,716
Net Assets - Beginning of year	196,746,284	186,216,568
Net Assets - End of year	\$ 213,190,736	\$ 196,746,284

Statement of Cash Flows

Years Ended December 31, 2024 and 2023

	2024	2023
Cash Flows from Operating Activities		
Increase in net assets	\$ 16,444,452	\$ 10,529,716
Adjustments to reconcile increase in net assets to net cash and cash equivalents from operating activities:		
Depreciation	34,619	34,620
Net realized and unrealized gains on investments	(24,282,454)	(24,185,344)
Changes in operating assets and liabilities that provided (used) cash and cash equivalents:		
Unsettled trade receivables	109,295	6,209,554
Interest and dividends receivable	1,790	(6,582)
Prepaid expenses	(24,970)	31,745
Accounts payable	29,401	(15,899)
Grants payable	(3,614,800)	3,029,160
Accrued expenses	14,558	(11,335)
Bequests receivable	4,000,000	-
Right-of-use asset and lease liability - Net	(17)	77
Net cash and cash equivalents used in operating activities	(7,288,126)	(4,384,288)
Cash Flows from Investing Activities		
Purchases of investments	(17,427,213)	(55,522,158)
Proceeds from sales of investments	24,387,111	60,928,614
Net cash and cash equivalents provided by investing activities	6,959,898	5,406,456
Net (Decrease) Increase in Cash and Cash Equivalents	(328,228)	1,022,168
Cash and Cash Equivalents - Beginning of year	2,109,670	1,087,502
Cash and Cash Equivalents - End of year	\$ 1,781,442	\$ 2,109,670

December 31, 2024 and 2023

Note 1 - Nature of Business

Hudson-Webber Foundation (the "Foundation"), located in Detroit, Michigan and established in 1943, is a private foundation. The Foundation concentrates its efforts and resources in support of projects primarily within four program missions, each of which impacts the vitality and quality of life in the metropolitan Detroit community. The four mission areas are Built Environment, Arts & Culture, Community & Economic Development, and Safe & Just Communities.

Note 2 - Significant Accounting Policies

Basis of Accounting

The accompanying financial statements have been prepared in accordance with U.S. generally accepted accounting principles (U.S. GAAP), which require the Foundation to report information regarding its financial position and activities according to the following net asset classifications:

Net Assets without Donor Restrictions

Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the organization. These net assets may be used at the discretion of management and the board of trustees.

Net Assets with Donor Restrictions

Net assets subject to stipulations imposed by donors and grantors. For the year ended December 31, 2024, no donor-restricted contributions were received. For the year ended December 31, 2022, the Foundation received an \$11,000,000 bequest, of which \$5,000,000 was recorded as a bequest receivable as of December 31, 2023. During 2024, \$4,000,000 has been received of the \$5,000,000 bequest receivable, leaving \$1,000,000 recorded as a bequest receivable as of December 31, 2024. While there is no purpose restriction on the bequest, due to the time restriction resulting from the nature of the receivable, \$1,000,000 of the contribution has remained a net asset with donor restrictions as of December 31, 2024.

Cash Equivalents

For the purpose of the accompanying financial statements, the Foundation considers all highly liquid investments with original maturities of three months or less when purchased to be cash equivalents. The carrying amount reported in the statement of financial position for cash and cash equivalents approximates fair value due to the short-term nature of these investments.

Concentration of Credit Risk Arising from Deposit Accounts

The Foundation maintains cash balances in multiple bank accounts. Accounts at the institutions are insured by the Federal Deposit Insurance Corporation up to \$250,000.

Investments

Investments in marketable securities are carried at quoted fair market value whenever available. Fair value is determined based on the fair value measurement principles described in Note 4. The alternative investments (see Note 4), composed primarily of trust funds (which include domestic and foreign equities and domestic and foreign fixed income), multiasset, hedge funds, and private equities, which are not readily marketable, are measured at estimated fair values. Those estimated fair values may differ significantly from the values that would have been used had a ready market for these securities existed. Investments are recorded at fair value in the accompanying financial statements. Purchases and sales of investments are recorded as of the trade date.

Note 2 - Significant Accounting Policies (Continued)

Investment securities are exposed to various risks, such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the statement of financial position.

Realized and unrealized gains and losses in investments represent the difference between the original cost of the investments and sales proceeds (realized) or the fair market value at the end of the year (unrealized). Cost is determined on a first-in, first-out basis.

Accounts Receivable

Accounts receivable consist of a bequest receivable and unsettled trade receivables.

The bequest receivable consists of an irrevocable trust in which the donor is deceased. Payment on the receivable is expected within 12 months subsequent to year end pending final approval of the IRS estate tax review. While the bequest receivable is an estimate, it is deemed fully collectible as of December 31, 2024.

The unsettled trade receivables consist of investment trades that have been initiated as of December 31 but have not been settled as of year end. The trades are settled shortly after year end and, therefore, have been deemed fully collectible as of December 31. Amounts receivable as of December 31, 2024 and 2023 were \$0 and \$109,295, respectively.

Excise Taxes

The Foundation is exempt from federal income taxes under Section 501(c)(3) of the United States Internal Revenue Code. As a private foundation, the Foundation is subject to an excise tax on net investment income, including realized gains, as defined in the Tax Reform Act of 1969.

The Foundation's excise tax expense as of December 31, 2024 and 2023 was \$200,000 and \$206,453, respectively.

In addition, the Internal Revenue Code requires that certain minimum distributions be made in accordance with a specified formula. The Foundation will have paid or set aside approximately \$9,099,991 and \$8,517,799 as qualifying distributions for 2024 and 2023, respectively.

Contributions

Contributions of cash and other assets, including unconditional promises to give in the future, are reported as revenue when received, measured at fair value.

Contributions without donor-imposed restrictions and contributions with donor-imposed time or purpose restrictions that are met in the period in which the gift is received are both reported as contributions without donor restrictions.

Leases

The Foundation has an operating lease for its office space, as described in Note 6. Certain long-term leases require the Foundation to recognize a right-of-use asset and related lease liability. Leases will be classified as either finance or operating, with the classification affecting the pattern of expense recognition in the statement of operations. The Foundation recognizes expense for operating leases on a straight-line basis over the lease term. The right-of-use asset and liability are calculated considering available lease options and renewal terms.

The Foundation has operating leases for certain equipment with a lease term of one year or less that the Foundation elected to account for as short-term leases. As these leases are short-term leases, they are not included in the right-of-use asset and lease liability.

Note 2 - Significant Accounting Policies (Continued)

The Foundation elected to use the risk-free rate as the discount rate for calculating the right-of-use asset and lease liability in place of the incremental borrowing rate for the office space.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Subsequent Events

The financial statements and related disclosures include evaluation of events up through and including August 19, 2025, which is the date the financial statements were available to be issued.

Note 3 - Investments

Investments consisted of the following at December 31:

	2024	
	Cost	Fair Value
Traditional asset class securities:		
Domestic equity securities	\$ 35,699,885	\$ 51,477,734
Foreign equity securities	51,595,491	61,684,417
Domestic fixed-income securities	25,062,942	23,571,773
Total traditional asset class securities	112,358,318	136,733,924
Alternative investments:		
Hedge funds and multistrategy	7,336,015	11,205,884
Private equity and venture capital	43,772,511	65,940,877
Total alternative investments	51,108,526	77,146,761
Total investments	<u>\$ 163,466,844</u>	<u>\$ 213,880,685</u>
	2023	
	Cost	Fair Value
Traditional asset class securities:		
Domestic equity securities	\$ 32,211,321	\$ 41,148,582
Foreign equity securities	58,834,509	63,703,995
Domestic fixed-income securities	19,676,350	18,275,068
Total traditional asset class securities	110,722,180	123,127,645
Alternative investments:		
Hedge funds and multistrategy	7,187,157	9,623,119
Private equity and venture capital	45,983,769	63,807,365
Total alternative investments	53,170,926	73,430,484
Total investments	<u>\$ 163,893,106</u>	<u>\$ 196,558,129</u>

Note 4 - Fair Value Measurements

Accounting standards require certain assets and liabilities be reported at fair value in the financial statements and provide a framework for establishing that fair value. The framework for determining fair value is based on a hierarchy that prioritizes the inputs and valuation techniques used to measure fair value.

The following tables present information about the Foundation’s assets measured at fair value on a recurring basis at December 31, 2024 and 2023 and the valuation techniques used by the Foundation to determine those fair values.

Fair values determined by Level 1 inputs use quoted prices in active markets for identical assets that the Foundation has the ability to access.

Fair values determined by Level 2 inputs use other inputs that are observable, either directly or indirectly. These Level 2 inputs include quoted prices for similar assets in active markets and other inputs, such as interest rates and yield curves, that are observable at commonly quoted intervals.

Level 3 inputs are unobservable inputs, including inputs that are available in situations where there is little, if any, market activity for the related asset.

In instances where inputs used to measure fair value fall into different levels in the above fair value hierarchy, fair value measurements in their entirety are categorized based on the lowest level input that is significant to the valuation. The Foundation’s assessment of the significance of particular inputs to these fair value measurements requires judgment and considers factors specific to each asset.

Investments that are measured at fair value using net asset value per share (or its equivalent) as a practical expedient are not classified in the fair value hierarchy below. All investments at December 31, 2024 and 2023 are valued at net asset value, as noted in the tables below.

Disclosures concerning assets measured at fair value on a recurring basis are as follows:

	Assets Measured at Fair Value on a Recurring Basis at December 31, 2024	
	Net Asset Value	Balance at December 31, 2024
Assets:		
Domestic equities	\$ 51,477,734	\$ 51,477,734
Foreign equities	61,684,417	61,684,417
Domestic fixed income	23,571,773	23,571,773
Hedge funds and multistrategy	11,205,884	11,205,884
Private equity and venture capital	65,940,877	65,940,877
	<u>\$ 213,880,685</u>	<u>\$ 213,880,685</u>
Total assets		

Notes to Financial Statements

December 31, 2024 and 2023

Note 4 - Fair Value Measurements (Continued)

	Assets Measured at Fair Value on a Recurring Basis at December 31, 2023	
	Net Asset Value	Balance at December 31, 2023
Assets:		
Domestic equities	\$ 41,148,582	\$ 41,148,582
Foreign equities	63,703,995	63,703,995
Domestic fixed income	18,275,068	18,275,068
Hedge funds and multistrategy	9,623,119	9,623,119
Private equity and venture capital	63,807,365	63,807,365
Total assets	<u>\$ 196,558,129</u>	<u>\$ 196,558,129</u>

Investments in Entities that Calculate Net Asset Value per Share

The fair value of the domestic and foreign equities, domestic fixed income, and hedge and multistrategy funds at December 31, 2024 and 2023 was determined primarily based on net asset value. The Foundation estimates the fair value of these investments based on its proportionate ownership interest in the fair value of the net assets of the fund, which is based on actual underlying securities using quoted market prices in active and nonactive markets or prices based on market-corroborated inputs where applicable. For private equity and venture capital funds, the Foundation estimates the fair value of investments based on reports received by the investment's general partners and fund managers based on quoted market prices, where available; audited financial statements; tax reports; or other methods of reported fair value, as disclosed by the general partners or fund managers. Those estimated fair values may differ significantly from the values that would have been used had a ready market for these securities existed.

At year end, the fair value, unfunded commitments, and redemption rules of those investments are as follows:

	Investments Held at December 31, 2024			
	Fair Value	Unfunded Commitments	Redemption Frequency, if Eligible	Redemption Notice Period
Hedge funds and multistrategy	\$ 11,205,884	\$ -	Monthly, quarterly	0 to 95 days
Equity funds	113,162,151	-	Daily, monthly	0 to 15 days
Fixed-income funds	23,571,773	-	Daily	0 to 2 days
Private equity and venture capital funds	65,940,877	28,830,931	Quarterly	N/A
Total	<u>\$ 213,880,685</u>	<u>\$ 28,830,931</u>		

Note 4 - Fair Value Measurements (Continued)

	Investments Held at December 31, 2023			
	Fair Value	Unfunded Commitments	Redemption Frequency, if Eligible	Redemption Notice Period
Hedge funds and multistrategy	\$ 9,623,119	\$ -	Daily, monthly, quarterly	0 to 95 days
Equity funds	104,852,577	-	Monthly, daily	0 to 15 days
Fixed-income funds	18,275,068	-	Daily	0 to 2 days
Private equity and venture capital funds	63,807,365	19,301,611	Quarterly	N/A
Total	<u>\$ 196,558,129</u>	<u>\$ 19,301,611</u>		

Equity funds invest in publicly traded domestic and international common stocks.

The fixed-income funds invest in U.S. Treasury funds and core domestic fixed income.

The hedge funds category invests in hedge funds that range from managers that invest in equity-linked, credit-linked, event-driven, and global macro strategies.

The multistrategy funds invest across multiple asset class categories to diversify risks and reduce volatility.

The private equity funds category consists of investments typically made through limited partnership structures that are illiquid in nature. Private equity encompasses a broad array of strategies and securities. Venture capital includes strategies in technology, financial and business services, health care, and senior structured credit securities. Distributions from each fund will be received only as the underlying investments of the funds are liquidated. It is estimated that the underlying assets of the fund will be liquidated over the next 2 to 10 years.

Note 5 - Grants Payable

Unconditional grants are recognized as an expense at the time of formal approval by trustees of the Foundation. At times, the trustees may approve multiyear grants that are contingent upon the occurrence of an event or certain requirements being satisfied. When these requirements are substantial and the likelihood of the requirement not being met by the grantee is more than remote, the grants are approved on a conditional basis. Conditional grants, if any, are expensed when such conditions are substantially met.

The following summarizes the changes in grants payable as of December 31:

	2024	2023
Grants payable - Beginning of year	\$ 7,135,550	\$ 4,106,390
Grants approved	5,485,191	11,546,959
Payments made	(9,099,991)	(8,517,799)
Grants payable - End of year	<u>\$ 3,520,750</u>	<u>\$ 7,135,550</u>

Grant commitments outstanding at December 31, 2024 are scheduled for payment as shown below:

Amounts due in:	
2025	\$ 2,875,750
2026	645,000
Total	<u>\$ 3,520,750</u>

Note 5 - Grants Payable (Continued)

Conditional grants are recognized as grant expense and as a grant payable in the period in which the grantee substantially meets the terms of the conditions. Conditional grants approved for future payment totaled \$5,000,000 and \$5,500,000 as of December 31, 2024 and 2023, respectively. These grant awards have not been recognized as expense in the respective years. At December 31, 2024 and 2023, conditional grants included \$4,500,000 and \$5,000,000, respectively, to the Foundation for Detroit's Future (FDF), payable in \$500,000 installments over a 20-year period, subject to fulfillment of the conditions, as monitored by the FDF.

Note 6 - Leases

The Foundation is obligated under operating leases primarily for office space, expiring in February 2028, and a copier, expiring in July 2026. The office space lease agreement provides for a base rental and electricity amount, plus a pro rata share of increases in property taxes and operating expenses related to the building. The right-of-use asset and related lease liability for both the office space and copier have been calculated using a discount rate of 4.0 percent. Total rent expense under the leases was \$99,527 and \$97,037 for 2024 and 2023, respectively. Cash paid for amounts included in the measurement of lease liabilities was \$107,877 and \$87,337 for the years ended December 31, 2024 and 2023, respectively. Variable lease payments included in the lease expense are not significant.

Future minimum annual commitments under these operating leases are as follows:

Years Ending December 31	Amount
2025	\$ 93,573
2026	92,983
2027	91,958
2028	<u>15,511</u>
Total	294,025
Less amount representing interest	<u>26,215</u>
Present value of net minimum lease payments	<u><u>\$ 267,810</u></u>

Note 7 - Defined Contribution Plan

The Foundation established a defined contribution pension plan as of January 1, 2000. The plan covers eligible employees with at least one year of service. The Foundation makes contributions to the plan based upon each eligible employee's base salary. Contributions to the plan for the years ended December 31, 2024 and 2023 totaled \$71,527 and \$67,083, respectively.

Note 8 - Expenses

A portion of the Foundation's expenses have been allocated between grantmaking and operational support activities. Grantmaking expenses pertain to comprehensive grantmaking activities, such as formulating mission and program strategy; reviewing proposals; and awarding, monitoring, and evaluating grants. Operational support expenses include costs related to managing the Foundation. Expenses directly attributable to a specific functional area are reported as expenses of those functional areas. Compensation is allocated based on estimates made by the Foundation's management of time spent by employees on direct conduct or supervision of grantmaking or support activities. Rent expense is based on estimates of employee time spent per square footage of space used by those employees.

December 31, 2024 and 2023

Note 8 - Expenses (Continued)

Expenses are as follows for the years ended December 31:

	2024		
	Grantmaking	Operational Support	Total
Grants awarded	\$ 5,485,191	\$ -	\$ 5,485,191
Compensation	674,973	517,953	1,192,926
Legal fees	-	567	567
Accounting fees	-	71,295	71,295
Other professional fees	250,123	4,285	254,408
Rent	57,726	41,801	99,527
Travel, conferences, and meetings	82,295	19,927	102,222
Federal excise tax	-	200,000	200,000
Other expense	112,343	157,508	269,851
Total	\$ 6,662,651	\$ 1,013,336	\$ 7,675,987

	2023		
	Grantmaking	Operational Support	Total
Grants awarded	\$ 11,546,959	\$ -	\$ 11,546,959
Compensation	548,607	423,599	972,206
Legal fees	-	12,192	12,192
Accounting fees	-	63,750	63,750
Other professional fees	126,116	3,364	129,480
Rent	55,311	41,726	97,037
Travel, conferences, and meetings	80,404	21,373	101,777
Federal excise tax	-	206,453	206,453
Other expense	123,004	337,373	460,377
Total	\$ 12,480,401	\$ 1,109,830	\$ 13,590,231

Note 9 - Liquidity and Availability of Resources

The Foundation's financial assets available within one year of December 31, 2024 and 2023 for general expenditure are as follows:

	2024	2023
Cash and cash equivalents	\$ 1,781,442	\$ 2,109,670
Interest and dividend receivable	10,879	12,669
Unsettled trade receivables	-	109,295
Equity securities	113,162,151	104,852,577
Fixed-income securities	23,571,773	18,275,068
Hedge funds, multistrategy and other alternative investment	11,205,884	15,489,119
Total	\$ 149,732,129	\$ 140,848,398

None of these financial assets are subject to donor or other contractual restrictions that make them unavailable for grants and general expenditure within one year of the statement of financial position date.

December 31, 2024 and 2023

Note 9 - Liquidity and Availability of Resources (Continued)

The Foundation endeavors to structure its financial assets to be available to support the operations and programs of the Foundation to satisfy its share of liquidity obligations. The Foundation also realizes there could be unanticipated liquidity needs. In addition to the available financial assets listed above, there are likely to be additional components of the Foundation's investments that may be available and liquid within one year. These components include certain portions of private company investments.